



**COMSATS Institute  
of Information Technology**

Plot 30, Sector H-8/1, Islamabad, Pakistan  
Department of Management Sciences

## **SECOND SESSIONAL EXAMINATION**

Course Subject: Project Management (MBE IV (A & B))

Date: 15<sup>th</sup> May 2007

Time: 19.30 – 20.30 (1 Hour)

Marks: 15

Course Instructor: Dr. Aurangzeb Z. Khan

- i. Please attempt **all** questions. Both questions carry equal marks.
- ii. **Do not** write unnecessary details, it will be considered as negative point.
- iii. Mobile phones, laptops, calculators, digital diaries and other electronic devices are **not** permitted in the examination hall

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**Question 1:** You have recently completed your MBA and have joined a large commercial organization where you have been assigned the job of assisting the CEO. In one of your work and consultation sessions with him, he tells you that he is facing one problem in particular which is causing him much stress. He goes on to say that several of the organization's projects (some completed and some on-going) were/are "problematic" and drops several hints - the failure rate of projects is high, resources needed for the projects are often unavailable when required, some customers aren't fully satisfied with the outputs of the projects undertaken for them and generally "the substantial investment we make in our projects just doesn't seem to be adding value to our organization".

What advice would you give the CEO after carefully thinking over this problem situation?

**Question 2:** You have been asked to provide expert consulting advice with regard to an airport construction project which the Government of Pakistan intends to undertake in proximity of Islamabad in the near future. What information do you, in your consulting capacity, think would be required for the project's initiation phase, where would you get that information, and how would you utilize the information?

**Remember: Focus on quality rather on quantity!**

Good Luck!